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10 January 1966

MEMORANDUM FOR: Deputy Director of Central Intelligence

SUBJECT: Review and Evaluation of Intelligence Effort Against China

1. During the course of a discussion with the DCI Saturday morning, he reverted to his concern about the adequacy of existing machinery for examining and evaluating the totality of the intelligence effort against China. He wants to be sure that there is a mechanism which effectively can:

a. Identify and inventory all the activities conducted by each individual component of the community which relate to the Chinese effort, and

b. Apply a managerial judgment to determine whether these activities individually or the mix of these activities collectively are as responsive as possible to the needs of the community.

2. I said that I thought that, as a result of the activities of [redacted] in his individual and also in his CCPC capacity, we were in a good position to comply with a. above. The question of how best to bring a managerial judgment to bear on the adequacy of the effort or the mix of the effort is not yet fully answered. The problem here is to develop effective arrangements between those responsible for substantive judgments (i.e., the DDI, BNE and USIB) and those responsible for collection and production programs [redacted] for the purpose of reducing areas of ignorance on significant problems to the practical minimum.

3. There was some discussion of the Collection Guidance Staff and its appropriate location. My own view is that it should be left to function under the DDI. Along with various USIB committees, particularly the CCPC, COMOR, and the SIGINT and Watch Committees, the CGS is the vehicle through which the substantive needs of the community are translated to collection, processing and production components. In short, the present mechanism for examining and improving the intelligence effort in a given area, although intricate, seems to me sound and to be functioning with increasing effectiveness.

4. We left it that I would arrange to have []
[] brief the Director in some detail about the specific findings and conclusions resulting from the various reviews which he has undertaken of the China programs.

JOHN A. BROSS
D/DCI/NIPE

cc: EA/DCI
D/OCI
ADD/S&T

JABROSS:ag (10/1/66)

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